

This Is Toledo's Moment

Using Our Collective Power To Reduce Community Violence



Our Collective Vision

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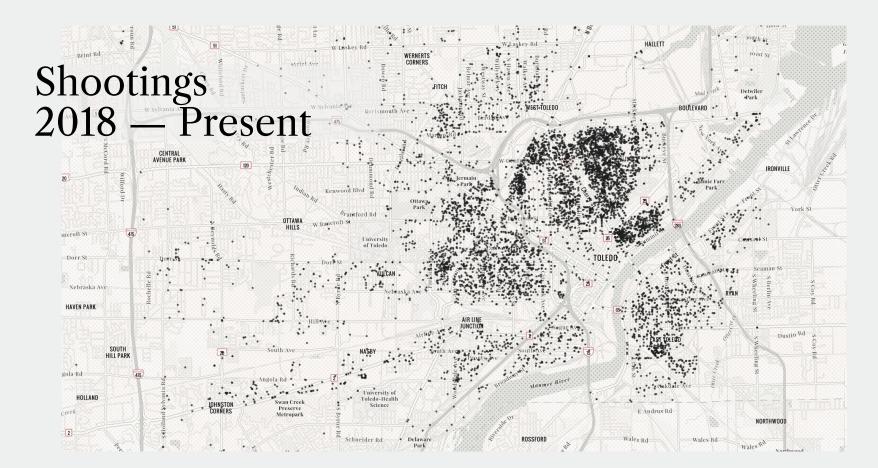
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Our vision for the city of Toledo is a safe, thriving, and sustainable community where all residents live happy, healthy lives in a supportive ecosystem. Through **collaboration and partnership** with families, schools, police, businesses, healthcare providers, and community members, we will strive for a future with a strong economy, improved infrastructure, and neighborhoods where all Toledoans can feel safe.



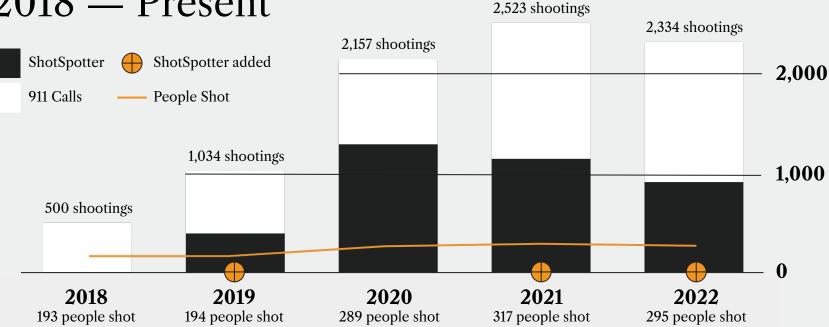
Understanding The Issue: Dissecting the Data



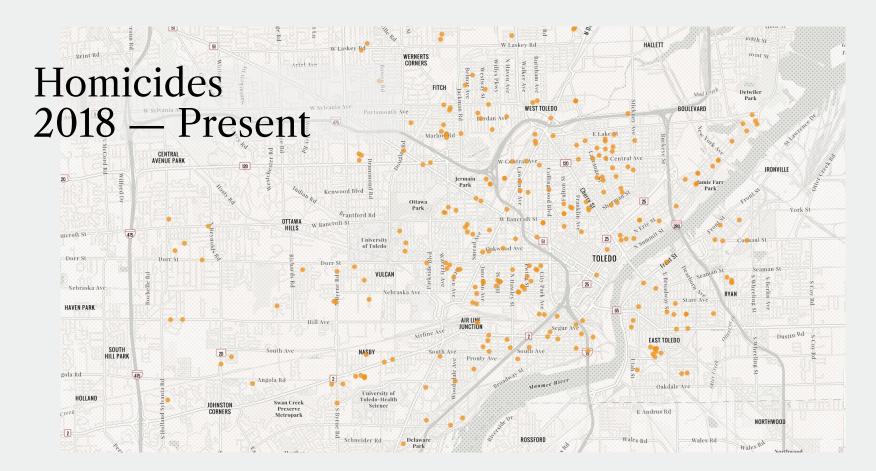




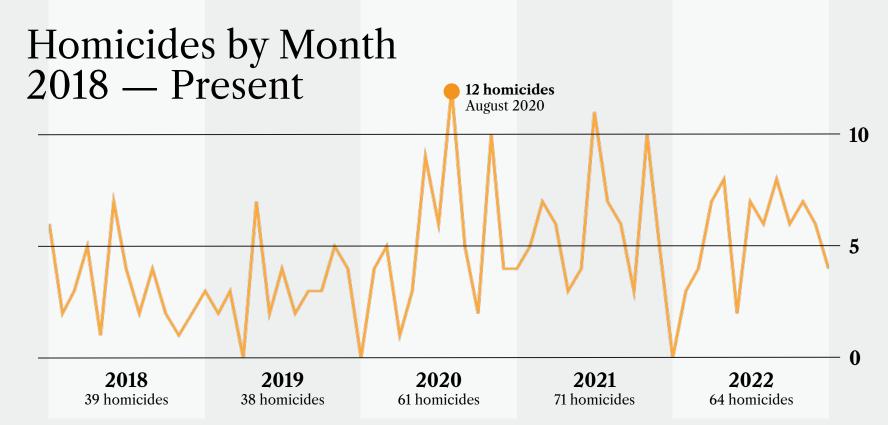
Shootings 2018 — Present







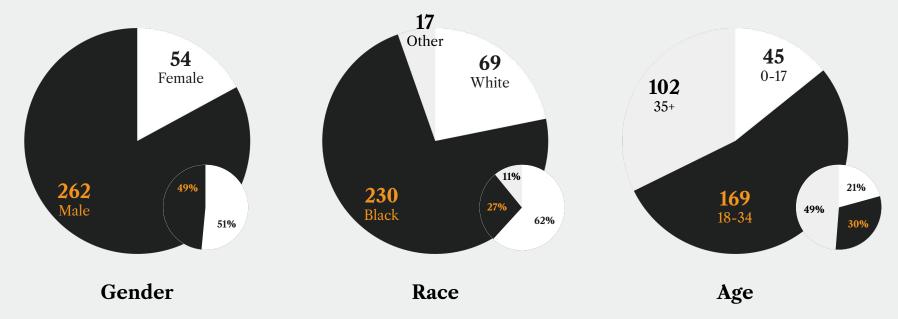






Victim Demographics

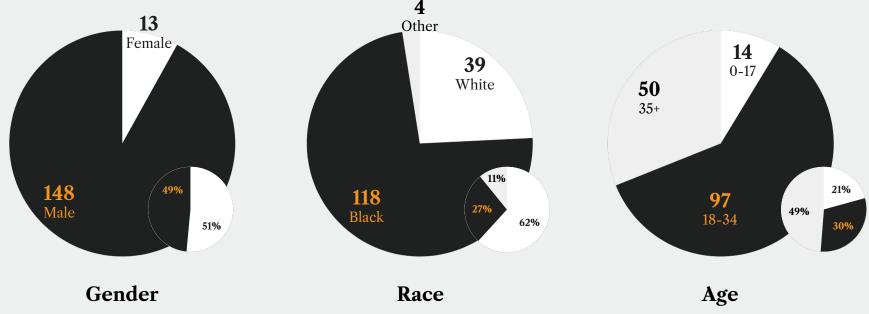
vs. Toledo





Suspect Demographics* vs. Toledo





^{*}Suspect information is based on 161 of 283 homicides.



Overview Of Our Current Efforts - What's Working and Where We See Opportunity For Improvement



City Investments

The City of Toledo makes investments to improve the built environment — improving infrastructure and eliminating blight — to mitigate root causes of violence. Projects that are in progress include:

- Building a new Wayman Palmer YMCA
- Transformation of Swayne Field
- New Englewood Code Compliance and Roof Repair grant program
- Making investments in sidewalks, roads, tree canopy, and water infrastructure
- Creating 600 units of affordable housing
- Demolition of 1,000 abandoned homes

Totals for 2022

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Youth Program Funding	\$2,500,000
Parks Improved	12
Blighted Buildings Demolished	121
Households Receiving Rental Assistance	3,979
Vibrancy Initiative Investment	\$910,000
Nuisance Properties Mowed	1,674
Tires Collected	29,155
TPD Community Meetings	7



Save Our Community (SOC)

Interrupters interact with community members, refer individuals to services, and help mediate effective conflict resolution in an effort to intervene before violence occurs. The program is targeted in three areas of Toledo where gun violence rates are highest across the city:

- Junction/Englewood
- Lagrange
- East Toledo

Totals for 3 Targeted Areas

Contacts Made	1,161
Mental Health Referrals	10
Housing Referrals	15
Employment Referrals	48
Social Service Referrals	87
Education Referrals	33



Toledo Enhancement Area Method (TEAM)

A proactive approach to impact quality of life issues affecting Toledo neighborhoods. This collaborative effort was conducted by the Special Operations Bureau, Operations Division, Traffic Section, and Community Services in six Toledo neighborhoods:

• Lagrange

- Five Points
- East Side
- South Toledo
- Bancroft/Upton/Monroe/Auburn/Lawrence
- Reynolds/Airport

Totals for 6 Targeted Areas

Guns	202	Gun Locks	63
Vice Warrants	73	Drug Value	\$908k
Citations	3,155	Arrests	1,142
Tows	720	Parking Tags	1,408
Truants	133	Prostitution	29
Curfew Sweeps	6	Curfew Violators	20
City referrals	429	CPTED referrals	127
Gun programs	30	Gun billboards	23



Next Chapter: Moving The Work Forward



Cities United is committed to working with cities, communities and young leaders to reimagine & redefine public safety.

Partner Cities

Akron, OH Cincinnati, OH Allentown, PA Cleveland. OH Anniston, AL Colony, AL Auburn, WA Columbia, SC Baltimore, MD Columbus, OH Baton Rouge, LA Dallas, TX Beaumont, TX Denver, CO Birmingham, AL Detroit, MI Boligee, AL District Heights, MD Boston, MA Dothan, AL Brooklyn Park, MN Durham, NC Buffalo, NY East St. Louis. IL Eatonville, FL Camden, NJ Chapel Hill, NC Evanston, IL Charleston, SC Fairmont Heights, Charlotte, NC MD Flint, MI Charlottesville, VA Forest Heights, MD Chester, PA Fort Deposit, AL Chicago, IL Fort Wayne, IN

Franklin, AL Gainesville, AL Gary, IN Grambling, LA Grand Rapids, MI Greenville, MS Hampton, VA Harrisburg, PA Hayneville, AL Hobson City, AL Holly Hill, SC Houston, TX Indianapolis, IN Jackson, MS Iackson, TN Jacksonville, FL Kankakee, IL Kansas City, MO Knoxville, TN

Lansing, MI Las Vegas, NV Lexington, KY Lisman, AL Little Rock, AK Long Beach, CA Los Angeles, CA Louisville, KY Lynchburg, VA Madison, WI Memphis, TN Miami Gardens, FL Mill Valley, CA Milwaukee, WI Minneapolis, MN Moss Point, MS Mosses, AL Mound Bayou, MS Mount Vernon, AL

New York, NY Newport News, VA Newton, MA North Chicago, IL North Courtland, AL North Miami, FL Oakland, CA Oklahoma City, OK Omaha, NE Orlando, FL Pasadena, CA Paterson, NJ Patterson, LA Pennington, AL Philadelphia, PA

Mount Vernon, NY

Nashville, TN

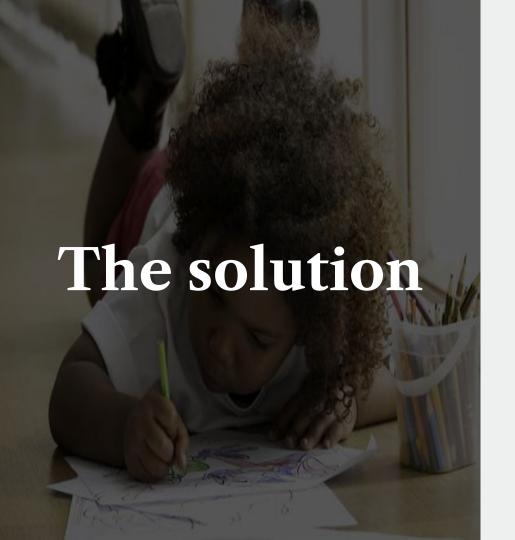
New Haven, CT New Orleans, LA Pittsburgh, PA Portland, OR Portsmouth, VA Prairie View, TX Prichard, AL Providence, RI Richmond, VA Riviera Beach, FL Rochester, NY Saint Paul, MN Salisbury, MD San Antonio, TX Savannah, GA Seat Pleasant, MD Seattle, WA Shaker Heights, OH South Bend, IN Southfield, MI

Pickensville, AL

Spencer, OK Springfield, IL Statesboro, GA Stockton, CA Tacoma, WA Tampa, FL Tuskegee, AL Union City, GA University City, MO University Park, IL Washington, DC West Orange, NJ West Palm Beach, FL Wilmot, AR Yazoo City, MS Yonkers, NY

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- 1. **Interrupt** the cycle of community violence.
- 2. **Dismantle** systems of inequity
- 3. Invest in the sustainability of new administrative and operational activities.

Our Vision For Safe, Healthy & Hopeful Communities



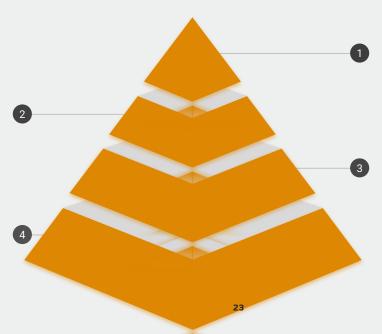
Goodman's Iceberg Model

Patterns (Anticipate, Plan & Prepare)

What has been happening? What are the trends we have seen?

Mental Models (Transform)

Why is this happening? What is the thinking and what is its impact?



Events (React & Respond)

What happened? Things that can bee seen.

Structures (Design & Create)

How is this happening? What would explain the patterns?



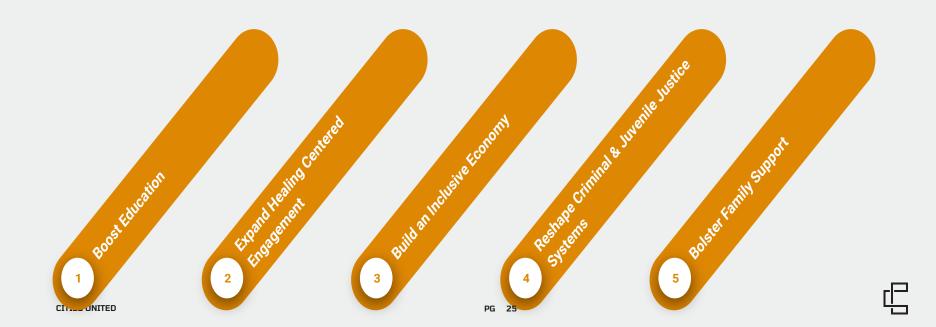
Interrupting the Cycle of Violence

Leveraging political and financial capital to invest in solutions supported and led by community members and community-based organizations that represent and work directly with individuals most impacted by community and state violence. These solutions treat violence in the moment or within hours or days of the occurrence.



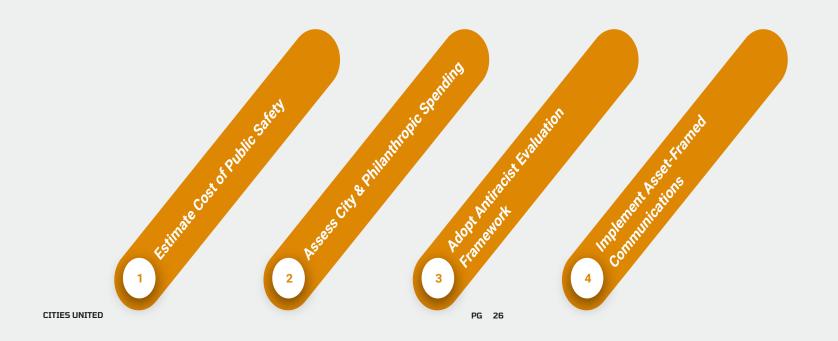
Systems of Inequity

Recognition of historical and current systems of inequity that create conditions that negatively impact the overall quality of life in communities most impacted by Community Violence (Black Communities).



Investing in Sustainability

Includes investing in action planning, relationship management, information gathering, consistent evaluation and effective communication/messaging platforms.



Building An Ecosystem To Identify, Engage and Support Those Most At Risk



Focusing on those most at RISK





Lexington, KY

ONE Lexington Strategic Plan 2022-2026





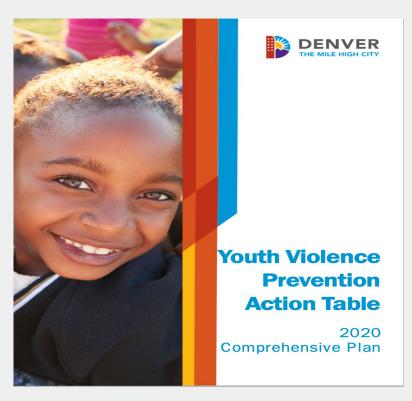


Linda Gorton, Mayor, Lexington, KY. Devine Carama, Director, ONE Lexington Larry Johnson, Community Response Coordinator

- 2018 Joined Cities United Network
- 2018 2019 Participated in CU's Roadmap Academy
- 2021 2022 Partnered with CU to Develop ONE Lexington 2022 - 2026 Strategic Plan
- Summer 2022 Launched Community Crisis Response Team
- Saw a 50% Reduction in Youth Homicides In 2022 (24 in 2021 to 12 in 2022)



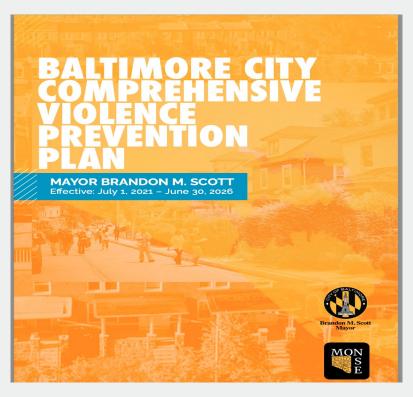
Denver, CO



- 2018 Joined Cities United Network
- 2018 2019 Participated in Cities
 United's Roadmap Academy
- 2019 2020 Partnered With Cities
 United To Build Out The Youth
 Violence Prevention Action Table
- 2020 Released Comprehensive Action Plan
- 2021 Hired Youth Violence
 Prevention Program Administrator
- 2022 Saw The First Reduction In Years - 88, Down From 96 in 2021



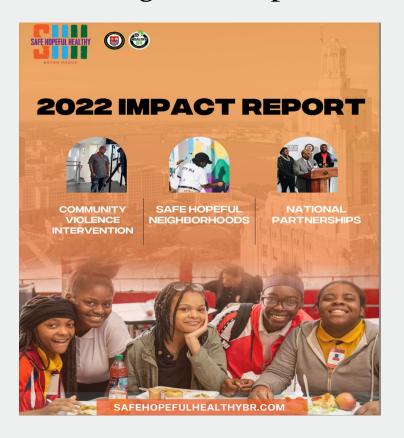
Baltimore, MD



- 2018 Joined Cities United Network
- 2018 2019 Participated in Cities United's Roadmap Academy
- 2022 Brandon Scott Elected Mayor Ending Gun Violence Is Top Priority
- 2021 Mayor Creates Office For Neighborhood Safety and Engagement
- 2021 Mayor Releases Comprehensive Violence Prevention Plan
- 2021 Mayor Commits 50 Million To Support Plan To Reduce Violence
- 2022 38% reduction in shootings and homicides in the police department's Western District



Baton Rouge: Safe Hopeful Healthy

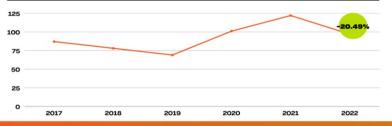


DATA HIGHLIGHT:

GUN VIOLENCE TRENDS

Although we have observed reductions in both non-fatal and fatal Gun Violence categories from 2021 to 2022, the levels today are still higher than our historical 5 year average. In 2023, Safe Hopeful Healthy BR (SHHBR) aims to support the Mayor's Gun Violence Reduction Collaborative's goal to reduce gun violence by an additional 15% to fall below the Pre-COVID baseline.

BASELINE (A	VG. 2017-	-2020)	83.	75			
CRIME	2017	2018	2019	2020	2021	2022	% CHANGE (2022 VS 2021)
HOMICIDES	87	78	69	101	122	97	-20.49%



CRIME	2019	2020	2021	2022	% CHANGE (2022 VS 2021)
FATAL SHOOTINGS	65	92	107	83	-22.43%
NON-FATAL SHOOTINGS	203	270	342	294	-14.04%
GUN VIOLENCE FATAL + NON- FATAL SHOOTINGS	268	362	449	377	-16.04%

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We leverage the following six milestones to guide, facilitate and track progress towards the development and enhancement of a comprehensive public safety plan.

Milestone One	Telling the story of community violence & community assets. Elevate risk and protective factors
Milestone Two	Engage leaders from across multiple sectors to build and leverage political will, develop leadership team and identify community needs
Milestone Three	Collaboratively, identify common agenda i.e. mission, vision, goals and core activities
Milestone Four	Draft oversight and accountability measures i.e. governance structure(s), evaluation and communication plan
Milestone Five	Identify and secure necessary resources to implement plan by leveraging partnerships and strategic relationships
Milestone Six	Edit, review and prepare for public dissemination

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Wrap-up & Next Steps

Our Vision For Safe, Healthy & Hopeful Communities

